

For the year ended 31 December 2020

Southern Cross Grammar A Company Limited by Guarantee ACN 149 437 276

Registered Office and Principal Place of Business 2-20 Lancefield Drive Caroline Springs Victoria 3023





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## Southern Cross Grammar Directors' Report For the Year Ended 31 December 2020

The Directors of Southern Cross Grammar present the following report for the year ended 31 December 2020.

The names and particulars of the Directors at any time during the year are as follows:

	Committee Membership and		Date	Date	2020 Board Meetings	
Names	imac i i i i i i i i i i i i i i i i i i i		Appointed	Resigned	Attended	Eligible to Attend
Leonie Abbott	Education – Chair Marketing	Education Trainer	06.02.2019	n/a	6	6
Andrew Borg	Board Chair Infrastructure – Chair Education	Project Manager	13.04.2016	n/a	6	6
Sheona Carter	Education	Education Consultant	03.01.2019	29.03.2021	6	6
John Chambers	Deputy Chair Finance & Governance	Customs Broker	23.04.2018	n/a	6	6
Frank Filippone	Marketing	Business Manager	13.04.2016	n/a	6	6
Nathan Fosnaugh	Deputy Chair Finance & Governance – Chair	Banker	24.04.2018	n/a	6	6
Rosa Piteri	Education Finance & Governance	Director / Executive	02.01.2019	15.02.2021	6	6
Nick Pilovski	Marketing – Chair Infrastructure	Business Development	02.05.2018	n/a	6	6
Scott Radburn	Finance & Governance Infrastructure	Risk and Assurance	23.04.2019	n/a	6	6

The Directors held office throughout the year unless otherwise noted.



## Southern Cross Grammar Directors' Report

#### For the Year Ended 31 December 2020

#### PRINCIPAL ACTIVITY

The company was incorporated on 21 February 2011 and commenced operations on 18 July 2011. The entity's principal activity during the year was the operation of an independent co-educational school for students from Foundation to Year Twelve.

#### SHORT AND LONG TERM OBJECTIVES

Southern Cross Grammar (SCG) is a vibrant, F-12 school focused on maximising the learning of every member in our school community. Founded in the 21st century, we have an ongoing commitment to providing modern, up-to-date facilities, teaching and learning practices. With a capacity to balance traditional approaches with contemporary ideas supported by latest research, we are committed to selecting the best methods to suit our students' needs.

#### PERFORMANCE MEASUREMENT

The Board of Management will ordinarily meet six times per year and receives and reviews against the strategic plan, reports from the Principal and other members of the School's management relating to academic performance, financial results, school operations (including student welfare) and property matters.

#### **MEMBERS' GUARANTEES**

In the event of the School being wound up the liability of the members is limited to \$50 each.

Number of current members: 23 (2019: 27)

#### **AUDITOR'S INDEPENDENCE DECLARATION**

The auditor's independence declaration under the Australian Charities and Not-for-profits Commission Act 2012 is attached on page 5.

#### **RESOLUTION**

Signed in accordance with a resolution of the Board of Directors made pursuant to subsection 60.15(2) of the Australian Charities and Not-for-profits Commission Regulation 2013.

On behalf of the directors:

4 Joyl

Director

31 March 2021

Melbourne



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#### DECLARATION OF INDEPENDENCE BY JAMES MOONEY TO THE DIRECTORS OF SOUTHERN CROSS GRAMMAR

As lead auditor of Southern Cross Grammar for the year ended 31 December 2020, I declare that, to the best of my knowledge and belief, there have been:

- 1. No contraventions of the auditor independence requirements of section 60-40 of the *Australian Charities and Not-for-profit Commission Act 2012* in relation to the audit; and
- 2. No contraventions of any applicable code of professional conduct in relation to the audit.

James Mooney

Director

**BDO Audit Pty Ltd** 

Melbourne, 31 March 2021



## Southern Cross Grammar Statement of Profit or Loss and Other Comprehensive Income For The Year Ended 31 December 2020

	Note	2020	2019
		\$	\$
REVENUE			
Operating Revenue		14,320,306	14,457,401
Other Revenue		208,614	267,211
TOTAL REVENUE	3	14,528,920	14,724,612
EXPENSES			
Administration		244,004	320,294
Audit and Professional Services		240,876	210,974
Educational		665,593	1,215,108
Employee Benefits		9,484,356	8,717,108
Financing		192,181	267,262
Information, Communications and Technology		160,280	168,314
Insurance		78,867	66,087
Property		1,060,981	1,084,295
TOTAL EXPENSES		12,127,138	12,049,442
NET SURPLUS	4	2,401,782	2,675,170
Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		2,401,782	2,675,170

The above Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the attached notes.



## Southern Cross Grammar Statement of Financial Position As At 31 December 2020

CURRENT ASSETS           Cash and Cash Equivalents         13(a)         5,030,621         4,760,560           Trade and Other Receivables         5         57,705         155,749           Other Assets         6         141,494         128,895           TOTAL CURRENT ASSETS         5,229,820         5,045,204           NON CURRENT ASSETS         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES         18,204,904         17,654,292           CURRENT LIABILITIES         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625		Note	2020 \$	<b>2019</b> \$
Cash and Cash Equivalents         13(a)         5,030,621         4,760,560           Trade and Other Receivables         5         57,705         155,749           Other Assets         6         141,494         128,895           TOTAL CURRENT ASSETS         5,229,820         5,045,204           NON CURRENT ASSETS         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         12,877,407         10,475,625	CURRENT ASSETS			
Trade and Other Receivables         5         57,705         155,749           Other Assets         6         141,494         128,895           TOTAL CURRENT ASSETS         5,229,820         5,045,204           NON CURRENT ASSETS         Property, Plant and Equipment         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES         Trade and Other Payables         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         9         3,100,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         12,877,407         10,475,625		13(a)	5,030,621	4,760,560
Other Assets         6         141,494         128,895           TOTAL CURRENT ASSETS         5,229,820         5,045,204           NON CURRENT ASSETS         2         5,229,820         5,045,204           Property, Plant and Equipment         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           CURRENT LIABILITIES         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         9         3,100,000         3,300,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         2         2         2         2         2         2         2         2         2         2         2				
TOTAL CURRENT ASSETS         5,229,820         5,045,204           NON CURRENT ASSETS         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES           Borrowings         9         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           NON CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         3,380,000         3,380,000           TOTAL NON CURRENT LIABILITIES         3,380,000         3,383,800           TOTAL LIABILITIES         3,380,000         3,380,000           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS		6	·	
Property, Plant and Equipment         7         12,975,084         12,609,088           TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES         Trade and Other Payables         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         4         12,877,407         10,475,625	TOTAL CURRENT ASSETS		5,229,820	·
TOTAL NON CURRENT ASSETS         12,975,084         12,609,088           TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES         Trade and Other Payables         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS           Accumulated Surplus         12,877,407         10,475,625	NON CURRENT ASSETS			
TOTAL ASSETS         18,204,904         17,654,292           CURRENT LIABILITIES           Trade and Other Payables         8         1,346,497         1,561,667           Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         9         3,100,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         4         12,877,407         10,475,625	Property, Plant and Equipment	7	12,975,084	12,609,088
CURRENT LIABILITIES         Trade and Other Payables       8       1,346,497       1,561,667         Borrowings       9       -       1,825,000         Provisions       10       601,000       488,200         TOTAL CURRENT LIABILITIES       1,947,497       3,874,867         NON CURRENT LIABILITIES       9       3,100,000       3,100,000         Provisions       9       3,100,000       203,800         TOTAL NON CURRENT LIABILITIES       3,380,000       3,303,800         TOTAL LIABILITIES       5,327,497       7,178,667         NET ASSETS       12,877,407       10,475,625         MEMBERS FUNDS         Accumulated Surplus       12,877,407       10,475,625			12,975,084	
Trade and Other Payables       8       1,346,497       1,561,667         Borrowings       9       -       1,825,000         Provisions       10       601,000       488,200         TOTAL CURRENT LIABILITIES       TOTAL CURRENT LIABILITIES         Borrowings       9       3,100,000       3,100,000         Provisions       10       280,000       203,800         TOTAL NON CURRENT LIABILITIES       3,380,000       3,303,800         TOTAL LIABILITIES       5,327,497       7,178,667         NET ASSETS       12,877,407       10,475,625         MEMBERS FUNDS         Accumulated Surplus       12,877,407       10,475,625	TOTAL ASSETS		18,204,904	17,654,292
Trade and Other Payables       8       1,346,497       1,561,667         Borrowings       9       -       1,825,000         Provisions       10       601,000       488,200         TOTAL CURRENT LIABILITIES       TOTAL CURRENT LIABILITIES         Borrowings       9       3,100,000       3,100,000         Provisions       10       280,000       203,800         TOTAL NON CURRENT LIABILITIES       3,380,000       3,303,800         TOTAL LIABILITIES       5,327,497       7,178,667         NET ASSETS       12,877,407       10,475,625         MEMBERS FUNDS         Accumulated Surplus       12,877,407       10,475,625	CURRENT LIA DILITIES			
Borrowings         9         -         1,825,000           Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         9         3,100,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         Accumulated Surplus         12,877,407         10,475,625		0	1 246 407	1 5 6 1 6 6 7
Provisions         10         601,000         488,200           TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS           Accumulated Surplus         12,877,407         10,475,625			1,346,497	
TOTAL CURRENT LIABILITIES         1,947,497         3,874,867           NON CURRENT LIABILITIES         8         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS           Accumulated Surplus         12,877,407         10,475,625	_		-	
NON CURRENT LIABILITIES           Borrowings         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           NET ASSETS         5,327,497         7,178,667           MEMBERS FUNDS         Accumulated Surplus         12,877,407         10,475,625		10		
Borrowings         9         3,100,000         3,100,000           Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS           Accumulated Surplus         12,877,407         10,475,625	TOTAL CORRENT LIABILITIES		1,947,497	3,874,867
Provisions         10         280,000         203,800           TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS Accumulated Surplus         12,877,407         10,475,625	NON CURRENT LIABILITIES			
TOTAL NON CURRENT LIABILITIES         3,380,000         3,303,800           TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS Accumulated Surplus         12,877,407         10,475,625	Borrowings	9	3,100,000	3,100,000
TOTAL LIABILITIES         5,327,497         7,178,667           NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS Accumulated Surplus         12,877,407         10,475,625	Provisions	10	280,000	203,800
NET ASSETS         12,877,407         10,475,625           MEMBERS FUNDS         12,877,407         10,475,625           Accumulated Surplus         12,877,407         10,475,625	TOTAL NON CURRENT LIABILITIES		3,380,000	3,303,800
MEMBERS FUNDS Accumulated Surplus 12,877,407 10,475,625	TOTAL LIABILITIES		5,327,497	7,178,667
Accumulated Surplus 12,877,407 10,475,625	NET ASSETS		12,877,407	10,475,625
	MEMBERS FUNDS			
	Accumulated Surplus		12,877,407	10,475,625

The above Statement of Financial Position is to be read in conjunction with the attached notes.



## Southern Cross Grammar Statement of Changes in Equity For the Year Ended 31 December 2020

	Note	2020 \$	<b>2019</b> \$
Opening Equity Balance		10,475,625	7,973,105
Adjustment for change in accounting policy		-	(172,650)
OPENING EQUITY BALANCE (restated)		10,475,625	7,800,455
Surplus for the Year		2,401,782	2,675,170
Other Comprehensive Income		-	<u>-</u>
CLOSING EQUITY BALANCE		12,877,407	10,475,625

The above Statement of Changes in Equity is to be read in conjunction with the attached notes.



## Southern Cross Grammar Statement of Cash Flows For the Year Ended 31 December 2020

	Note	2020	2019
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Government and Customers		14,472,744	14,959,494
Interest Received		28,566	55,885
Payments to Suppliers and Employees		(11,254,125)	(11,068,892)
NET CASH PROVIDED BY OPERATING ACTIVITIES	13(b)	3,247,185	3,946,487
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for Purchase of Property, Plant and Equipment		(959,943)	(858,116)
NET CASH USED IN INVESTING ACTIVITIES		(959,943)	(858,116)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments for Financing Activities		(2,017,181)	(1,267,262)
NET CASH USED IN FINANCING ACTIVITIES		(2,017,181)	(1,267,262)
Cash at the beginning of the Financial Year		4,760,560	2,939,451
Net Increase on cash held		270,061	1,821,109
CASH AT THE END OF THE FINANCIAL YEAR		5,030,621	4,760,560

The above Statement of Cash Flows are to be read in conjunction with the attached notes.

#### 1. INTRODUCTION

Southern Cross Grammar ("the School") is a company limited by guarantee, registered and domiciled in Victoria, Australia. The operations and principal activities of Southern Cross Grammar comprise the provision of educational services. The financial statements are presented in Australian dollars. The registered office and principal place of business is 2-20 Lancefield Drive, Caroline Springs, Victoria 3023.

The financial report was authorised for issue by the Board of Directors of Southern Cross Grammar on the date shown on the Declaration by the Board of Directors attached to the financial statements.

#### 2. SUMMARY OF ACCOUNTING POLICIES

#### **Basis of Preparation**

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and interpretations issued by the Australian Accounting Standards Board and the Australian Charities and Not-for-profits Commission Act 2012. These financial statements do not comply with International Financial Reporting Standards issued by the International Accounting Standards Board (IASB).

#### **Compliance with Australian Accounting Standards - Reduced Disclosures Requirements**

The financial statements of Southern Cross Grammar comply with Australian Accounting Standards - Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB). The school is considered to be a not-for-profit entity and has prepared the financial statements in accordance with the requirements regarding not-for-profit entities as contained in the Australian Accounting Standards.

#### New, revised or amending Accounting Standards and Interpretations adopted

The school has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

#### **Rounding of Amounts**

The company is of a kind referred to in Corporations Instrument 2016/191, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest dollar, unless specifically stated otherwise.

#### **Historical Cost Convention**

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and liabilities (including derivative instruments) at fair value through profit or loss, certain classes of property, plant and equipment and investment property.

#### (a) Overall Policy

The financial report has been prepared on an accruals basis using the historical cost method, and except where stated does not take into account current valuations of non-current assets.

#### (b) Financial Assets and Financial Liabilities

Financial assets and financial liabilities are recognised on the statement of financial position when the School becomes party to the contractual provisions of the financial instrument.

A financial asset is derecognised when the contractual rights to the cash flows from the financial assets expire or are transferred and no longer controlled by the School.

A financial liability is removed from the statement of financial position when the obligation specified in the contract is discharged or cancelled or expires.

#### (c) Impairment

At each reporting date the School reviews the carrying amounts of assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss if any. The Directors are satisfied that the carrying amounts of assets do not exceed the net amounts that are expected to be recovered through the cash inflows and outflows arising from the continued use and subsequent disposal of the assets.



#### 2. SUMMARY OF ACCOUNTING POLICIES (continued)

#### (d) Income Tax

The School is exempt from income tax under Section 50-5 of the Income Tax Assessment Act 1997 as an educational institution.

#### (e) Property, Plant & Equipment

Property, plant & equipment have been recorded at cost and are depreciated as set out in (f) below.

#### (f) Depreciation

Depreciation is provided on all property, plant and equipment, other than land, so as to write off the assets over their useful lives using the straight line method.

The following depreciation rates are in use:

Buildings	4.0% to 5.0%	(2019: 4.0% to 5.0%)
Office Equipment	20.0%	(2019: 20.0%)
ICT Equipment	33.3%	(2019: 33.3%)
Library Equipment	10.0%	(2019: 10.0%)
Grounds Equipment	10.0%	(2019: 10.0%)
Software	25.0%	(2019: 25.0%)
Music Equipment	10.0%	(2019: 10.0%)
	Office Equipment ICT Equipment Library Equipment Grounds Equipment Software	Office Equipment 20.0% ICT Equipment 33.3% Library Equipment 10.0% Grounds Equipment 10.0% Software 25.0%

#### (g) Employee Benefits

The following liabilities arising in respect of employee benefits are measured at their nominal amounts:

- wages and salaries and annual leave, regardless of whether they are expected to be settled within twelve months of balance date.
- other employee benefits which are expected to be settled within twelve months of balance date.

All other employee benefits, including long service leave, are measured at the present value of the estimated future cash outflows in respect of services provided up to balance date.

#### (h) Receivables

Receivables represent the principal amounts due at balance date plus accrued interest and less, where applicable, allowance for expected credit losses. An estimate for expected credit losses is made based on lifetime collection of expected loss having grouped receivables on days overdue.

#### (i) Trade and Other Payables

Trade and other payables represent the principal amounts outstanding at balance date plus, where applicable, any accrued interest.

#### (j) Borrowing Costs

Borrowing costs other than those related to qualifying assets are recognised as an expense in the period in which they are incurred.

#### (k) Interest-Bearing Loans and Borrowings

All loans and borrowings are initially recognised at cost, being the fair value of the consideration received net of issue costs associated with the borrowing. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Amortised cost is calculated by taking into account any issue costs, and any discount or premium on settlement.

Gains or losses are recognised in the statement of comprehensive income when the liabilities are derecognised as well as through the amortisation process.

#### (I) Revenue

The School recognises revenue as follows:

#### Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies



#### 2. SUMMARY OF ACCOUNTING POLICIES (continued)

the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

#### **Donations**

Donations are recognised at the time the pledge is made.

#### Grants

Grant revenue is recognised in profit or loss when the company satisfies the performance obligation stated within the funding agreements. If conditions are attached to the grant which must be satisfied before the company is eligible to retain the contribution, the grant will be recognised in the statement of financial position as a liability until those conditions are satisfied.

#### Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

#### (m) Income in Advance

In some instances the School receives tuition fees and enrolment fees in advance of providing services. Such receipts are recorded as income in advance until the financial period in which the service is provided at which time they are recognised as revenue.

#### (n) Goods and Services Tax ('GST') and Other Similar Taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows. Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

#### (o) Critical accounting Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

#### Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

#### 2. SUMMARY OF ACCOUNTING POLICIES (continued)

#### Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent experience and historical collection rates.

#### Long service leave provision

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

	2020 \$	<b>2019</b> \$
REVENUES		
OPERATING REVENUE		
Fee Revenue	6,751,156	7,246,931
Government Grants	5,. 5 = ,= 5	. , ,
- Recurring	7,468,631	7,202,380
- Cashflow Boost	100,000	-
- Other	519	8,090
TOTAL OPERATING REVENUE	14,320,306	14,457,401
OTHER REVENUE		
Interest Income	28,566	55,885
Other Items	180,048	211,326
TOTAL OTHER REVENUE	208,614	267,211
TOTAL REVENUE	14,528,920	14,724,612
ITEMS INCLUDED IN SURPLUS / (LOSS)		
EXPENSES AND GAINS / (LOSSES)		
Depreciation of Property, Plant and Equipment	672,673	618,498
Interest Expense and Charges	192,181	267,262
Auditor's Remuneration - Auditing Services	30,000	27,500
TRADE AND OTHER RECEIVABLES		
Trade and Other Receivables	307,705	421,270
Less Expected Credit Loss of Receivables	(250,000)	(265,521)
TOTAL TRADE AND OTHER RECEIVABLES	57,705	155,749
Opening Balance	(265,521)	(274,221)
Decrease / (Increase) in Provision Recognised	15,521	8,700
Closing Balances	(250,000)	(265,521)
OTHER ASSETS		
Prepayments	141,494	128,895
Total Other Assets	141,494	128,895



7.

## Southern Cross Grammar Notes to the Financial Statements For the Year Ended 31 December 2020

	2020 \$	2019 \$
PROPERTY, PLANT AND EQUIPMENT	*	*
LAND		
At Cost	5,150,000	5,150,000
TOTAL LAND	5,150,000	5,150,000
BUILDINGS		
At Cost	7,313,449	7,285,608
Less Accumulated Depreciation	(1,475,316)	(1,114,288)
TOTAL BUILDINGS	5,838,133	6,171,320
EQUIPMENT		
At Cost	638,313	518,196
Less Accumulated Depreciation	(330,222)	(226,015)
TOTAL EQUIPMENT	308,091	292,181
ICT EQUIPMENT		
At Cost	557,368	443,123
Less Accumulated Depreciation	(344,965)	(206,465)
TOTAL ICT EQUIPMENT	212,403	236,658
LIBRARY		
At Cost	73,872	73,872
Less Accumulated Depreciation	(45,340)	(37,953)
TOTAL LIBRARY	28,532	35,919
GROUNDS EQUIPMENT		
At Cost	486,395	486,395
Less Accumulated Depreciation	(275,157)	(226,518)
TOTAL GROUNDS EQUIPMENT	211,238	259,877
SOFTWARE		
At Cost	71,351	71,351
Less Accumulated Depreciation	(65,074)	(53,900)
TOTAL SOFTWARE	6,277	17,451
MUSIC EQUIPMENT		
At Cost	20,548	14,894
Less Accumulated Depreciation	(6,400)	(4,662)
TOTAL MUSIC EQUIPMENT	14,148	10,232
WORK IN PROGRESS		
At Cost	1,206,262	435,450
TOTAL WORK IN PROGRESS	1,206,262	435,450
TOTAL PROPERTY PLANT AND FOURDARDS	43.075.004	43 600 000
TOTAL PROPERTY, PLANT AND EQUIPMENT	12,975,084	12,609,088

### 7. PROPERTY, PLANT AND EQUIPMENT (continued)

Movements during the year:

2020	Opening WDV	Additions	Disposals	Transfer	Depreciation	Closing WDV
Land	5,150,000	-	-	-	-	5,150,000
Buildings	6,171,320	27,841	-	-	(361,028)	5,838,133
Equipment	292,181	120,117	-	-	(104,207)	308,091
ICT Equipment	236,658	114,245	-	-	(138,500)	212,403
Library	35,919	-	-	-	(7,387)	28,532
Grounds Equipment	259,877	-	-	-	(48,639)	211,238
Software	17,451	-	-	-	(11,174)	6,277
Music Equipment	10,232	5,654	-	-	(1,738)	14,148
Work In Progress	435,450	770,812	-	-	-	1,206,262
TOTAL MOVEMENTS	12,609,088	1,038,669	-	-	(672,673)	12,975,084

2019	Opening WDV	Additions	Disposals	Transfer	Depreciation	Closing WDV
Land	5,150,000	-	-	-	-	5,150,000
Buildings	6,325,406	204,871	-	-	(358,957)	6,171,320
Equipment	242,502	143,967	-	-	(94,288)	292,181
ICT Equipment	112,238	210,671	-	-	(86,251)	236,658
Library	27,504	15,491	-	-	(7,076)	35,919
Grounds Equipment	316,560	2,871	-	-	(59,554)	259,877
Software	32,022	-	(3,515)	-	(11,056)	17,451
Music Equipment	5,718	5,830	-	-	(1,316)	10,232
Work In Progress	-	435,450	-	-	-	435,450
TOTAL MOVEMENTS	12,211,950	1,019,151	(3,515)	-	(618,498)	12,609,088

		<b>2020</b> \$	2019 \$
8.	TRADE AND OTHER PAYABLES		
	Sundry Creditors and Accruals	1,056,884	1,146,400
	Fees Received in Advance	289,613	415,267
	TOTAL TRADE AND OTHER PAYABLES	1,346,497	1,561,667
9.	BORROWINGS		
	Interest Bearing Loan (i)	-	1,825,000
	TOTAL BORROWINGS - CURRENT	-	1,825,000
	Interest Bearing Loan (ii)	3,100,000	3,100,000
	TOTAL BORROWINGS - NON CURRENT	3,100,000	3,100,000

<sup>(</sup>i) Interest is paid monthly at a fixed rate of 4.04%. (2019: 4.04%) The loan term concluded August 2020.

<sup>(</sup>ii) Interest is paid monthly at a fixed rate of 3.67%. (2019: 3.89%) Repayment is due at the conclusion of the loan term being August 2024.

		2020 \$	<b>2019</b> \$
10.	PROVISIONS		
	Employee Entitlements - Current	601,000	488,200
	Employee Entitlements - Non Current	280,000	203,800
	TOTAL PROVISIONS	881,000	692,000

#### 11. DIRECTORS EMOLUMENTS

The directors who held office during the year were:

Leonie Abbott

**Andrew Borg** 

Sheona Carter

John Chambers

Frank Filippone

Nathan Fosnaugh

Nick Pilovski

Rosa Piteri

Scott Radburn

No directors fees or other emoluments are paid or payable to directors.

#### 12. RELATED PARTY DISCLOSURES

#### (a) Transactions with Directors and Director-Related Entities

During the year, 6 directors (2019: 6) had students attending Southern Cross Grammar. Fees were paid in accordance with standard scale rates on terms and conditions no more favourable than those available on similar transactions to other parents.

#### (b) Key Management Personnel Compensation

Key management personnel comprise directors and other persons having authority and responsibility for planning, directing and controlling the activities of the School.

TOTAL KEY MANAGEMENT PERSONNEL COMPENSATION	1.800.334	1.470.116

#### (c) Receivables from and Payables to Related Parties

There were no trade receivables from or trade payables to related parties at 31 December 2020 or 31 December 2019.

#### (d) Loans to/from related parties

There were no loans to or from related parties at 31 December 2020 or 31 December 2019.



2019	2020
\$	\$

#### 13. NOTES TO THE CASH FLOW STATEMENT

#### (a) Reconciliation of Cash

For the purposes of the statement of cash flows, cash includes cash on hand and in banks, net of outstanding bank overdrafts. Cash at the end of the financial period as shown in the statement of cash flows is reconciled to the related items in the balance sheet as follows:

TOTAL CASH AND CASH EQUIVALENTS	5,030,621	4,760,560	
Reconciliation of Net Cash Provided By Operating Activities to Surplus After Tax			
Net Surplus	2,401,782	2,675,170	
Depreciation of Non Current Assets	672,673	618,498	
Interest Paid on Borrowings	192,181	267,262	
Changes in Net Assets			
Decrease in Trade and Other Receivables	98,044	25,421	
(Increase) in Other Assets	(12,599)	(25,115)	
Increase / (Decrease) in Trade and Other Payables	(293,896)	273,251	
Increase in Employee Benefits	189,000	112,000	
NET CASH PROVIDED BY OPERATING ACTIVITIES	3,247,185	3,946,487	

#### (c) Non Cash Investing and Financing Activities

There were no non-cash investing or financing activities.

#### (d) Finance Facilities

The school has access to a bank overdraft facility of \$250,000 which was undrawn as of 31 December 2020.

#### 14. CONTINGENT LIABILITIES

The School had no contingent liabilities as at 31 December 2020 or 31 December 2019.

#### 15. COMMITMENTS FOR EXPENDITURE

Capital expenditure contracted for at 31 December but not provided:

TOTAL COMMITMENTS FOR EXPENDITURE	12,221,256	398,150
Mote than one year but less than two years	424,776	
Not Later than one year	11,796,480	398,150

#### 16. EVENTS AFTER THE REPORTING BALANCE DATE

On 23 March 2021 the ANZ Bank provided an additional loan facility of \$9,000,000 to facilitate the current construction works. Interest will be charged at the BBSY rate plus a margin rate of 1.55% pa. Repayments will commence in January 2022 at the rate of \$83,333.33 every calendar month.



## Southern Cross Grammar Directors' Declaration

The directors of Southern Cross Grammar declare that in the directors' opinion:

- 1. The financial statements, comprising the statement of profit or loss and other comprehensive income, statement of financial position, statement of cash flows, statement of changes in equity, and accompanying notes, are in accordance with the Australian Charities and Not-for-profits Commission Act 2012 and:
  - a. comply with Australian Accounting Standards Reduced Disclosure Requirements and the Australian Charities and Notfor-profits Commission Regulation 2013 (ACNC Regulation 2013); and
  - b. give a true and fair view of the entity's financial position as at 31 December 2020 and of its performance for the year ended on that date.
- 2. There are reasonable grounds to believe that the entity will be able to pay all of its debts, as and when they become due and payable.

Signed in accordance with subsection 60.15(2) of the ACNC Regulation 2013 on behalf of the directors by:

Director

31 March 2021

Melbourne



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#### INDEPENDENT AUDITOR'S REPORT

To the members of Southern Cross Grammar

#### Report on the Audit of the Financial Report

#### Opinion

We have audited the financial report of Southern Cross Grammar (the school), which comprises the statement of financial position as at 31 December 2020, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of Southern Cross Grammar, is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (i) Giving a true and fair view of the school's financial position as at 31 December 2020 and of its financial performance for the year then ended; and
- (ii) Complying with Australian Accounting Standards Reduced Disclosure Requirements and Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013.

#### Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the school in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* (ACNC Act) and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other information

Those charged with governance are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Southern Cross Grammar's annual report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



#### Responsibilities of directors for the Financial Report

The directors of the school are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the ACNC Act, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, directors are responsible for assessing the school's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the school's financial reporting process.

#### Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<a href="http://www.auasb.gov.au/Home.aspx">http://www.auasb.gov.au/Home.aspx</a>) at:

http://www.auasb.gov.au/auditors\_responsibilities/ar4.pdf

This description forms part of our auditor's report.

**BDO Audit Pty Ltd** 

James Moonĕy

Director

Melbourne, 31 March 2021